



National Prosecuting Authority
South Africa

NDPP'S ANNUAL REPORT 2025/2026 IN TERMS OF SECTION 22(4)(g) OF THE NPA ACT

Briefing to Portfolio Committee on
Justice and Constitutional Development

08 October 2026

Presenter:

Adv. A. Mothibi (NDPP)

INTRODUCTORY REMARKS

PERFORMANCE OVERVIEW

- NATIONAL PROSECUTIONS SERVICE
- *FOCUS ON SPECIALISED AREAS*
- INVESTIGATING DIRECTORATE AGAINST CORRUPTION
- ASSET FORFEITURE UNIT
- OFFICE FOR WITNESS PROTECTION
- LEGAL AFFAIRS DIVISION
- OFFICE FOR ETHICS AND ACCOUNTABILITY

FINANCIAL MANAGEMENT

HUMAN RESOURCE MANAGEMENT

GOVERNANCE AND RISK

CLOSING REMARKS

- The NDPP's 2025/2026 Annual Report in terms of Section 22(4)(g) of the NPA Act is delivered under the theme '*Beyond Growth: Driving Purpose, Impact and Strengthening Trust*'.
- The report demonstrates NPA's sustained performance growth, as well as tangible progress and impact in relation to the 2025-2030 strategic priorities of:
 - *Prosecutorial prioritisation and Community prosecution*
 - *Service delivery improvement and amplifying NPA's voice and influence in the criminal justice system.*
- The report highlights significant progress recorded mid-term period of the Medium-Term Development Plan 2024-2029 (MTDP), particularly NPA's efforts in reducing crime, combating corruption, addressing gender-based violence, organised and contact crimes, and help build a safer and more secure South Africa.
- While performance trajectory is an essential measure, the work towards building a fit-for-purpose NPA remains a key priority to drive the necessary impact and restore public trust.

- During the reporting period NPA recorded a remarkable 88% achievement against set APP targets, demonstrating steadfast dedication and commitment by our prosecutors across various court fora's.
- **Notable highlights:**
 - High conviction rates: High Courts **(93%)**, Regional Courts **(84%)** and District Courts **(96%)** respectively.
 - In dealing with the scourge of corruption and commercial crimes – **335** persons were sentenced for corruption related offences, and a **90%** conviction was recorded in complex commercial crime cases.
 - IDAC achieved its set target for both state capture enrolments cases and investigations authorised.
 - Asset forfeiture efforts resulted in freezing orders of approximately **R858m**, and recoveries of **R532m**.
 - The historic performance of the witness protection office was sustained, as **no** person was killed or harmed whilst on the programme.

Institutional Priorities

- Collaborative efforts of Law Enforcement Agencies were instrumental in the removal of South Africa from jurisdictions under increased monitoring status of FATF. (*Sustainability work continues*).
- The NPA implemented its proactive communication strategy anchored in brand preservation and public accountability.
- Capability Review and Capacity Enhancement Initiative remains a vehicle that serves to capacitate prosecutors and investigators in the fight against complex corruption and organised crime.
- The implementation of NPA Strategy Against Organised Crime provides a structured and integrated framework, underpinned by 5 strategic pillars aimed at strengthening the prevention, detection, investigation, prosecution, and disruption of organised criminal activities through intelligence led interventions, enhanced governance, institutional coordination, and strategic partnerships.
- Digitisation and modernisation of business processes remain an ongoing institutional priority to transform NPA and future-proof its technological capabilities.

- In consideration of developments emerging from Madlanga Commission, the NPA has swiftly adopted the IDAC Reset Agenda, as an interim intervention strategy focusing on the following work-streams:
 - Case Audit project
 - Execution of lifestyle audits
 - Capacity enhancement (skills audit) and review of structure
 - Communications and Operations Management
 - Systems and IT
- Continue to enhance integrity and accountability mechanisms
 - Ethics awareness sessions and disciplinary step taken were appropriate
- The appointment of the interim Head of IDAC is a positive step in the Reset Agenda.
- The appointment of Judge Raulinga as the IDAC Judge, further provides the necessary oversight mechanism on its functions.

PERFORMANCE OVERVIEW



2021/22

Reaching Solid Ground

- Focus was on restoring prosecutorial capacity
- Re-establishing core court performance
- Rebuilding credibility after a constrained period

2022/23

Reaching New Heights

- Building resilience
- Implemented several strategic initiatives
- Secured funding to fill senior positions and recruit young law graduates
- Establishment of the OEA
- Strengthening performance through skills development

2023/24

Consolidating and future-proofing

- Looking at the gains and building durability
- Capability review
- Capacity enhancement conducted
- Development of the NPA strategy against Organised Crime

2024/25

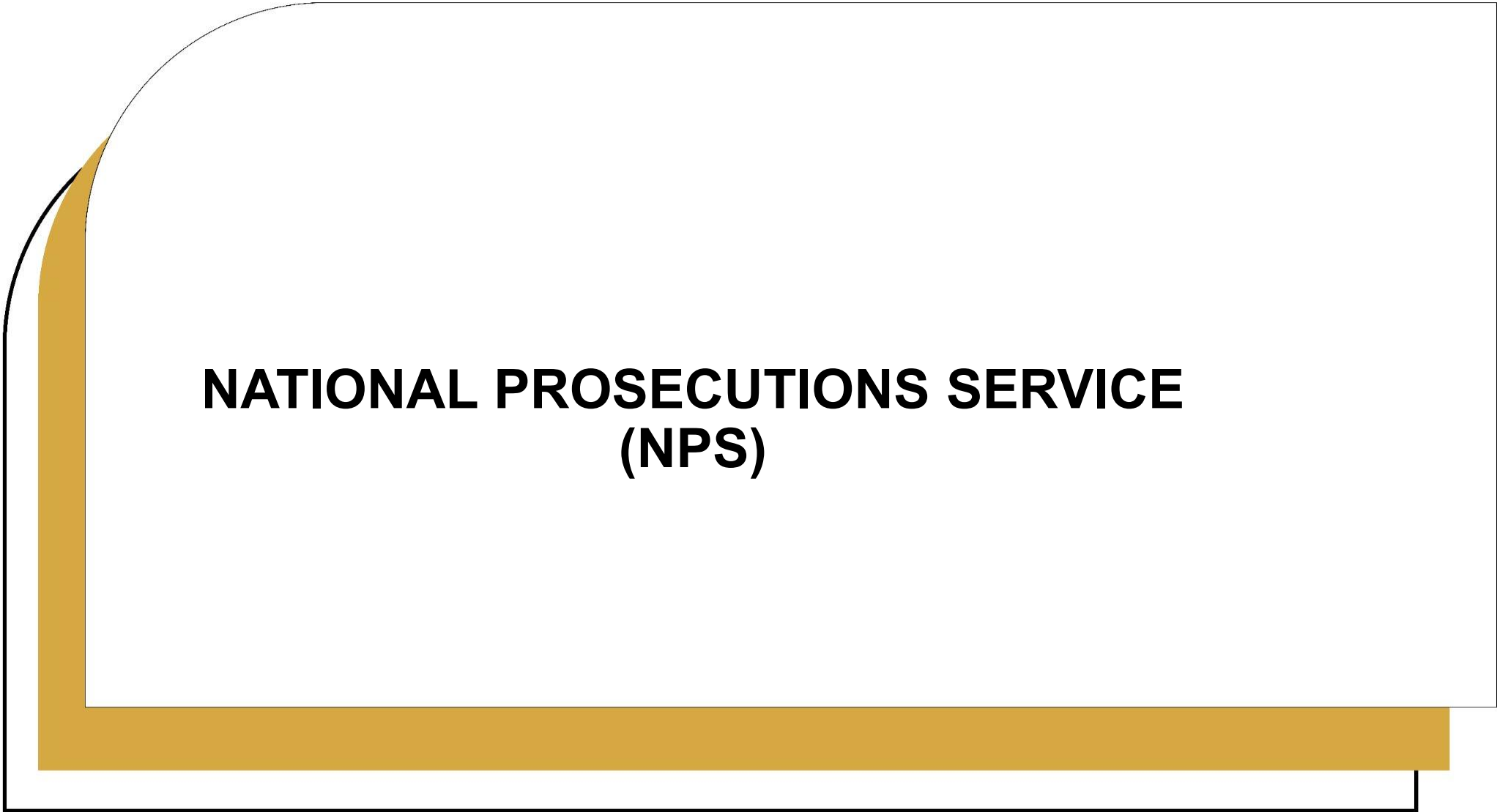
Handing over the baton

- Institutional stability and capability
- Mature governance
- Digital capability
- Strategic partnerships

2025/26

**Beyond Growth:
“Driving purpose,
impact and
strengthening trust”**

- Increased performance
- Stable leadership
- Contributed to exiting ICRG (Enhanced monitoring process/ greylisting)



NATIONAL PROSECUTIONS SERVICE (NPS)



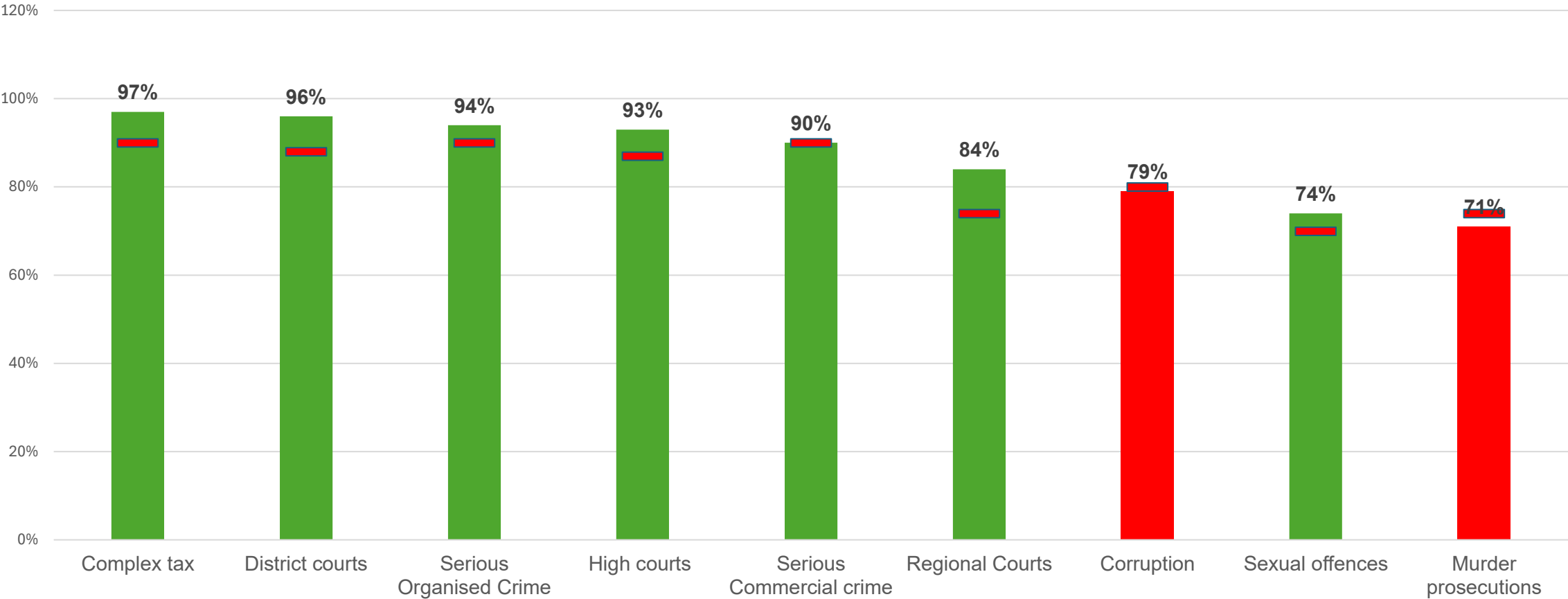
A total of **1 046 812 criminal matters** were finalised, representing the full universe of cases concluded within the NPA contributing to the criminal justice system.

CONVICTION RATES

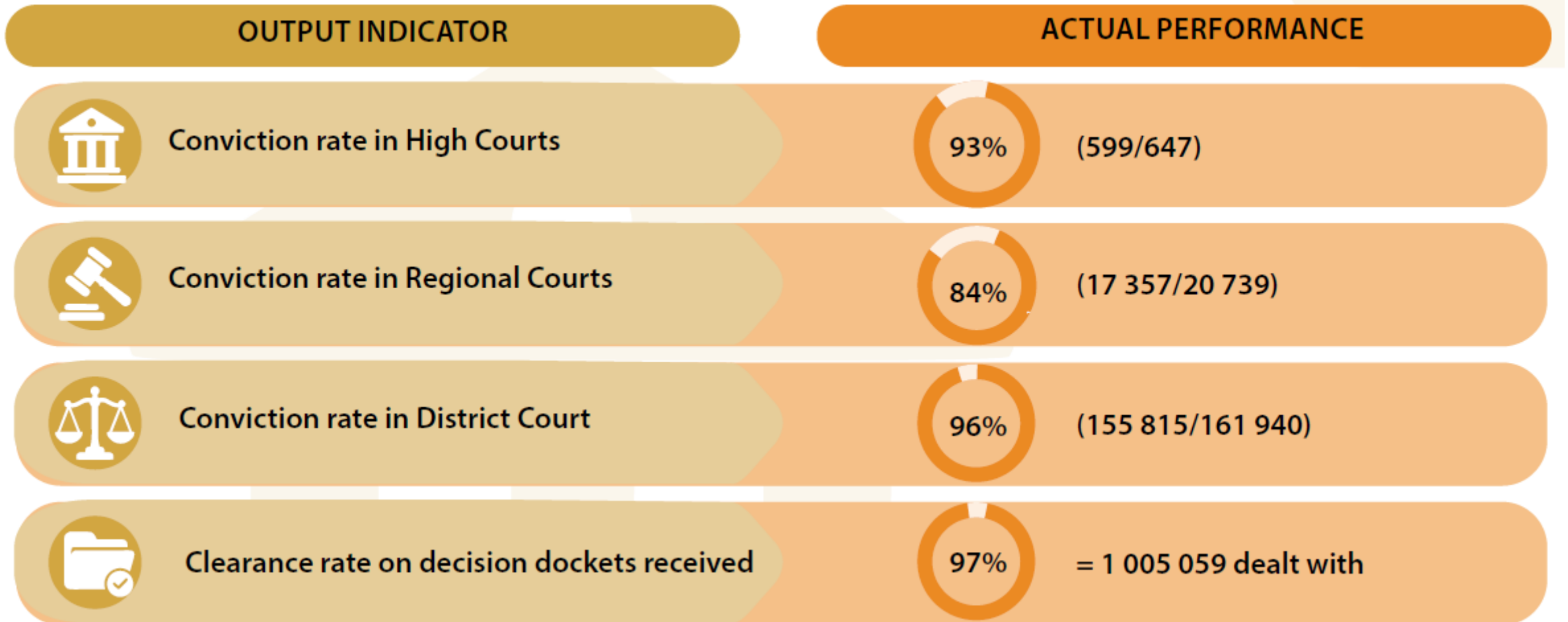
Three courts for achieved high conviction rates of 96%, 93% and 84%. (District court, High Court, and Regional Court, respectively).

High conviction rate achieved in specialised crime category (Complex tax, Serious Commercial Crime, Serious Organised crime, Corruption).

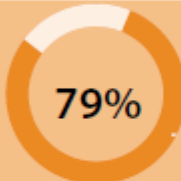
Priority remains on murder and corruption outcomes, as targets were not achieved.



CONVICTION RATES IN COURT FORA

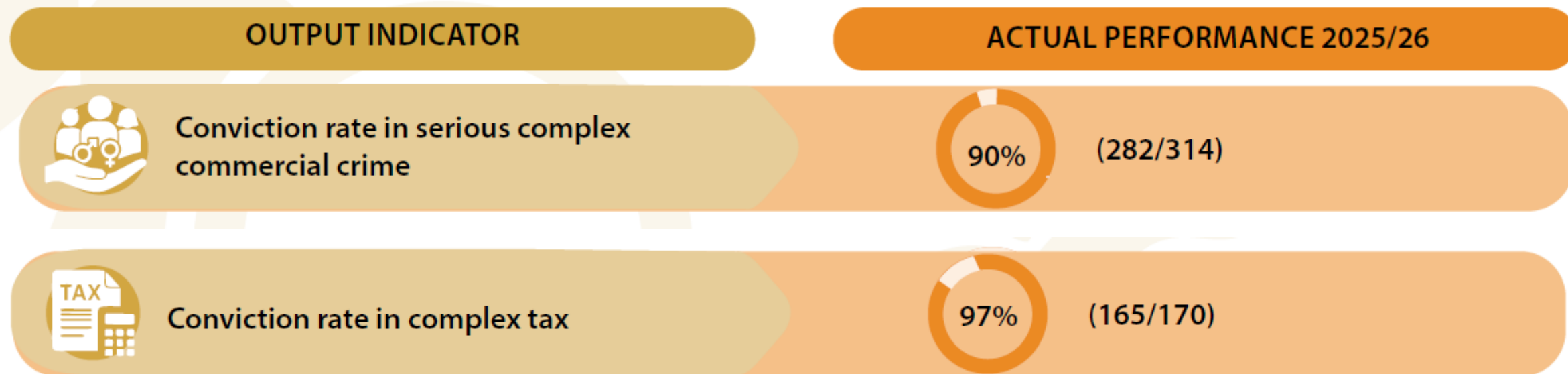


There was an improvement in the conviction rate achieved in comparison with the previous financial year; the High Court increased from **92% to 93%**, the Regional Court from **83% to 84%** and the District Court maintained the **96%** conviction rate.

OUTPUT INDICATOR	ACTUAL PERFORMANCE 2025/26
 Number of persons sentenced for corruption	335
 Conviction rate for corruption	 79% (300/380)
 Prosecutions instituted involving money laundering charges	167
 Prosecutions finalised involving money laundering charges	181

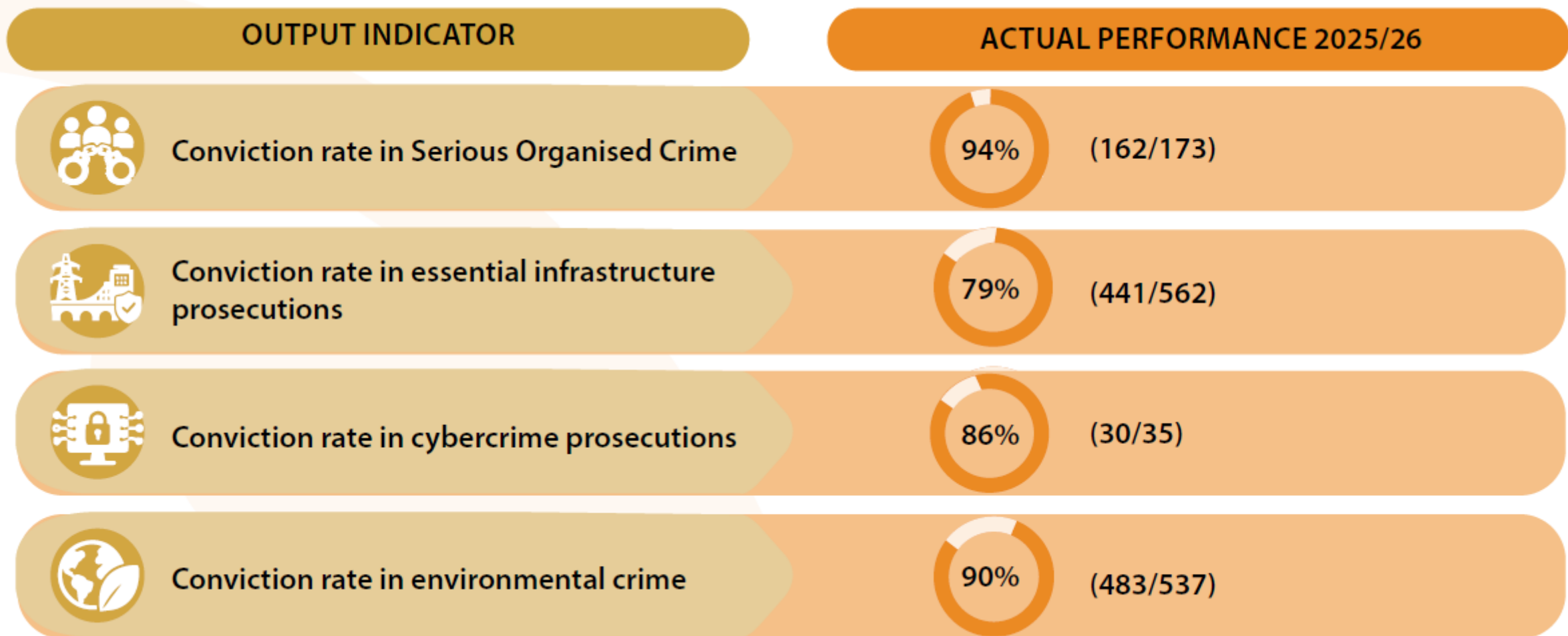
The money laundering matters finalised (**181**) and ML instituted (**167**), while corruption enforcement secured **335 sentences** at **79% conviction rate**. The corruption target was narrowly missed by **1%** from a target of 80%.

Economic Crimes



Economic crime prosecutions sustained high conviction rates in **2025/26**, with **complex tax at 97% (165/170)** and **serious complex commercial crime at 90% (282/314)** — a combined **447 convictions from 484 finalised matters**.

ORGANISED CRIME

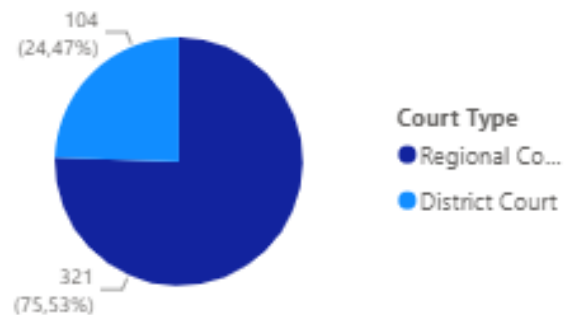


Organised crime prosecutions sustained high conviction rates in **2025/26**, led by **Serious Organised Crime at 94% (162/173)** and **environmental crime at 90% (483/537)**, with **essential infrastructure at 79% (441/562)** identified as the key area for improvement.

OPEN CASES ENROLLED IN LOWER COURTS

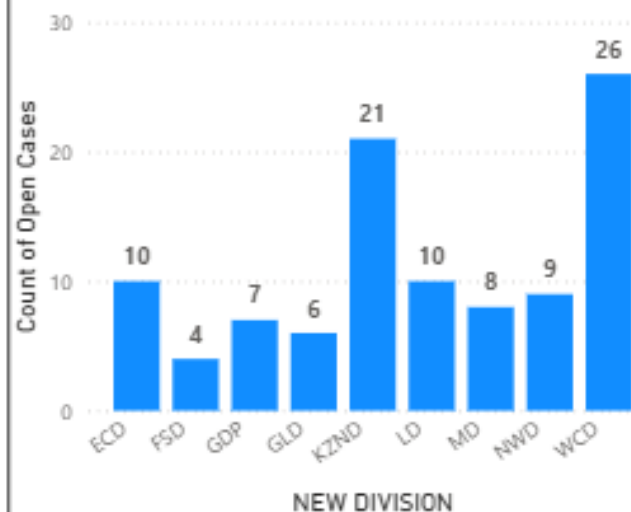


All Courts: OPEN CASES

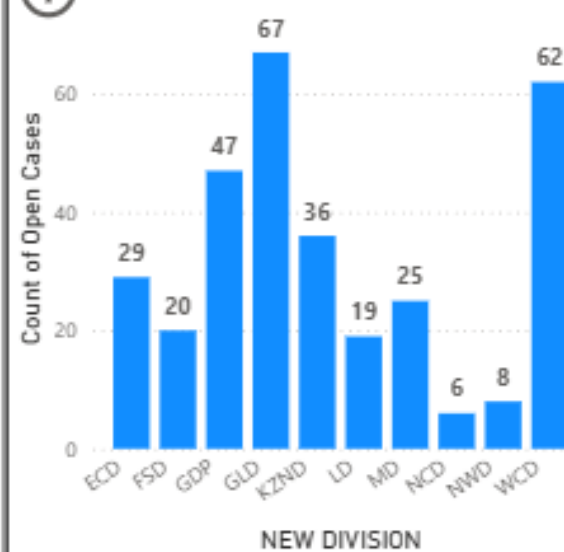


OPEN DC CASES

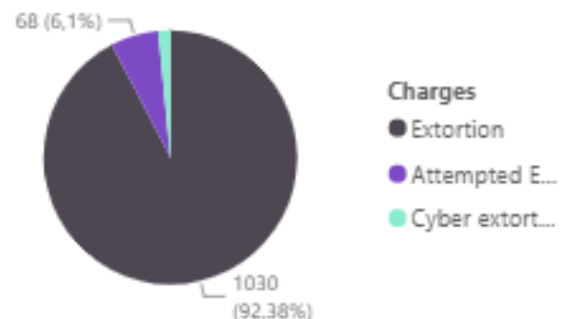
Court Type ● District Court



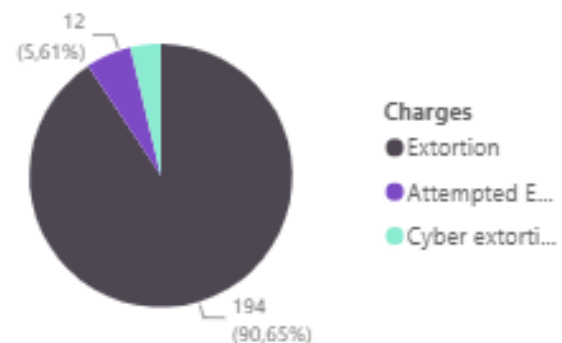
OPEN RC CASES



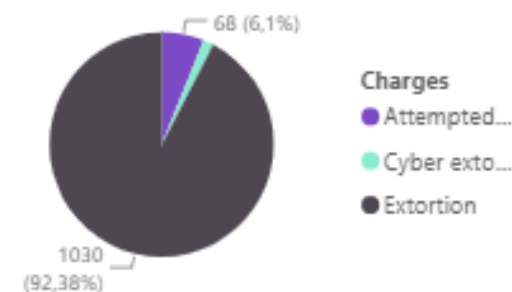
All Courts: Top 10 Charges



DC Courts: Top 10 Charges



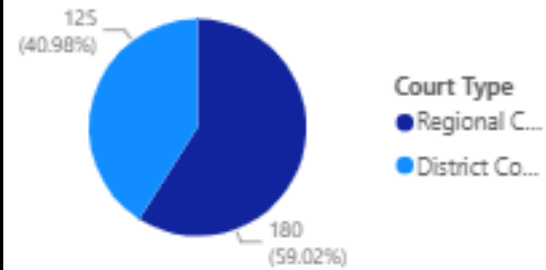
RC Courts: Top 10 Charges



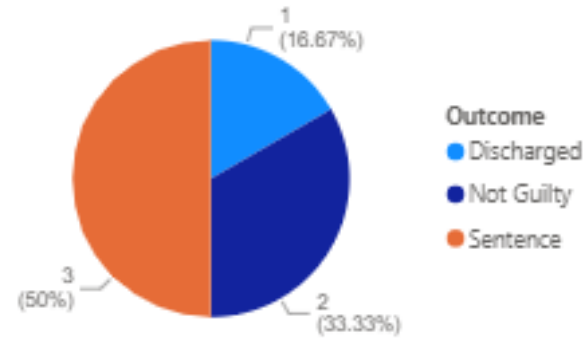
DISPOSED CASES IN LOWER COURTS



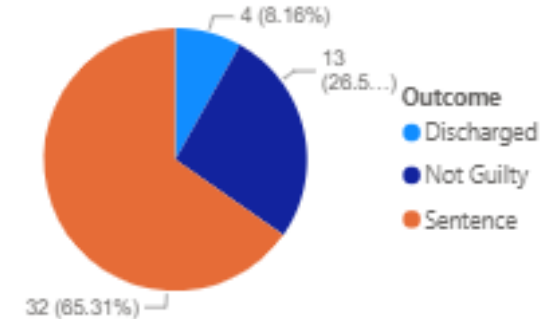
All Courts: DISPOSED CASES



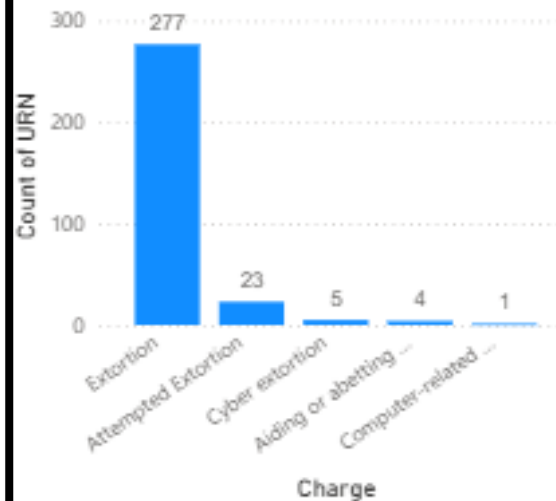
TOP 5 OUTCOMES IN DC



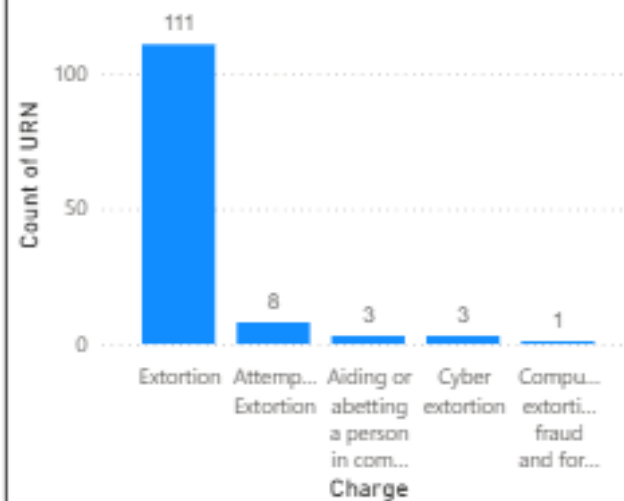
TOP 5 OUTCOMES IN RC



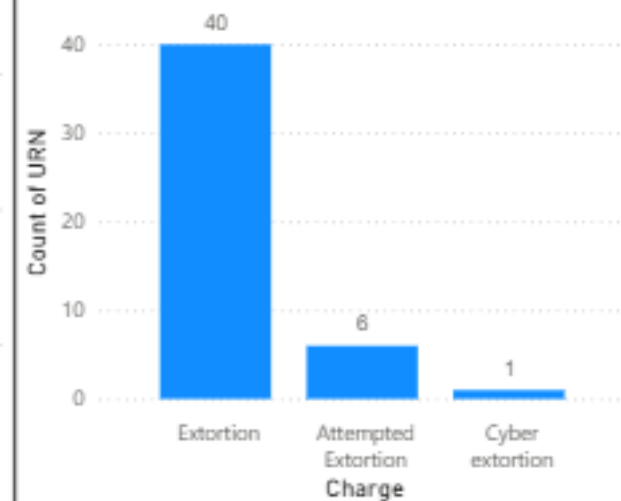
All Courts: Top 8 Charges



DC Courts: Top 8 Charges



RC Courts: Top 8 Charges



- Established the National Narcotics Efficiency Committee (NNEC) – focus on strengthening a coordinated national response against narcotics trafficking linked to organised crime and corruption through enhanced inter agency collaboration.
- Provided inputs into the Drugs and Drug Trafficking Bill.
- Part of the CDA (Central Drug Authority) to holistically address narcotics and the associated problems faced by South Africa.
- Established the Firearms Desk.
- Attend and provide input at the NECC (National Energy Crisis Committee) meetings. Court cases and problems experienced with cases are discussed and steps taken to resolve this.
- Established National and regional FATF desks to prepare for the next FATF mutual evaluation of RSA.

OUTPUT INDICATOR



Conviction rate in sexual offences

ACTUAL PERFORMANCE

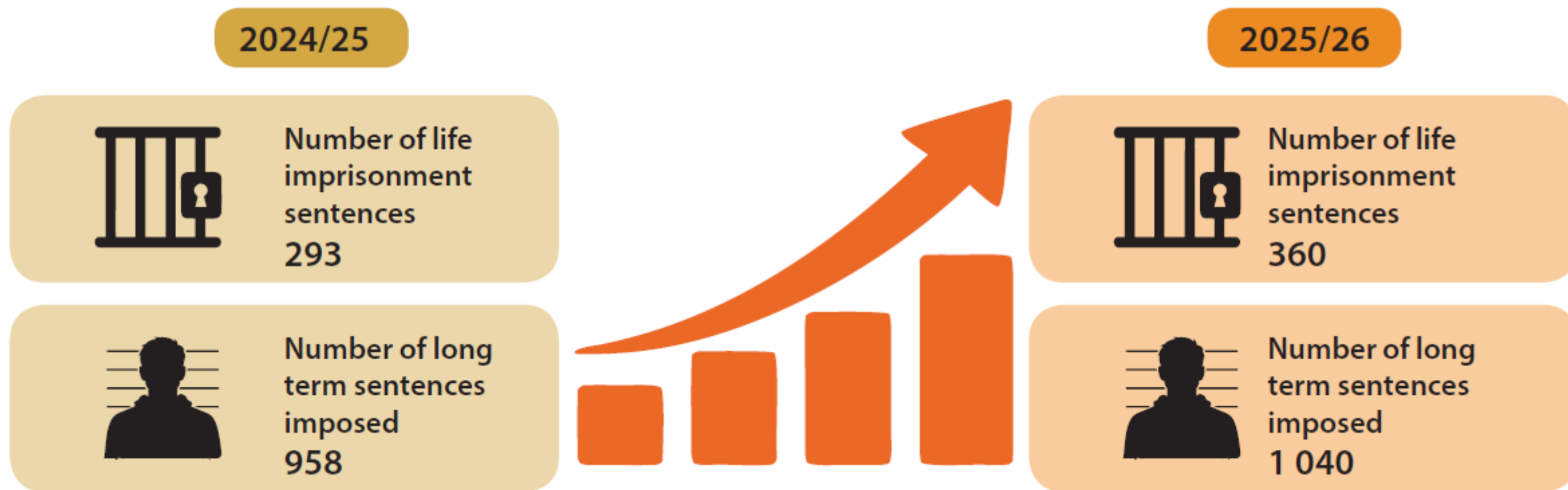
74%

(3 794/5 141)

Thuthuzela Care Centres

Indicator	Target	Actual	Performance
Number of TCCs established	2	2	100% achieved
Victims assisted at TCCs	40 000	46 301	+4,9% above target
Conviction rate	70%	79,2%	+9,2% above target
% cases enrolled for prosecution (PGI)	55%	63,8%	+8,8% above target
Number of public awareness and education sessions delivered	800	1 236	+55% above target

The performance on the TCCs continues to increase, with **46 301 victims assisted** against a target of **40 000** and **1 236 awareness sessions** delivered — **55% above target** — supporting a **74% conviction rate in sexual offences (3 794 of 5 141)**.



The TCC's sentencing intensified in **2025/26**, with life imprisonment sentences rising **23% (293 to 360)** and long-term sentences up **9% (958 to 1 040)** — a combined **1 400 severe custodial outcomes**.

Court Preparation Services

NO OF VIS COMPLETED	TOTAL WITNESSES ASSISTED	NO OF VIS USED BY PROSECUTOR	% VIS USED
10 515	146 420	3 274	2,95

Court Preparation Officers (CPOs) facilitated extraordinary **146 420** court preparation and support sessions across all divisions, underscoring their indispensable role within the criminal justice system. A total of **10 515** VISs were facilitated during the reporting period, of which prosecutors formally presented **3 274** during court proceedings.

- Since November 2025, the SOCA Unit has aligned its activities to operationalise the classification and address its NSP obligations.

Pillar 1 (Leadership and Coordination):

- Secured public-private partnerships (PPP) to accelerate expansion of TCC model and re-accommodation of TCCs.

Pillar 2 (Prevention):

- Public awareness campaigns (932) and TCC video to increase awareness.

Pillar 3 (Access to Justice):

- Accelerated access to justice by the establishment of 2 TCCs (Rietvlei - KZN & Flagstaff - EC), providing access to justice to people.
- Compulsory GBV training for 800 prosecutors identified from entry level.
- Introduced compulsory vetting of all NPA officials against the National Sex Offender Register and the Child Protection Register (194 names submitted)

GBV prioritisation initiative continued.

- **Child Pregnancy Initiative:** Prioritisation of reporting and prosecution caused by criminal conduct
- **Serial Rapists Initiative:** Prioritisation of the identification, investigation and prosecution of serial rapists.
- **DNA Initiative:** 5155 reports received – with an overall reduction in withdrawals.

Pillar 4 (Response, Care, Support & Healing):

- Developed a TCC marketing video and secured TCC testimony virtual abilities,

Pillar 5 (Economic Empowerment):

- Maintenance Webinars were conducted to empower the public.
- Secured education bursaries for GBV victims of GBV through partnerships with PPPs, to the value of R45 000 per victim.

Pillar 6 (Research & Information Management):

- Participated in several GBV research initiatives.

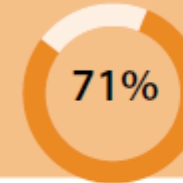
SERIOUS AND VIOLENT CRIMES

OUTPUT INDICATOR

ACTUAL PERFORMANCE



Conviction rate in Murder Prosecutions

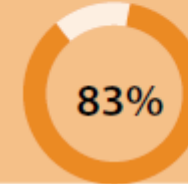


71%

(2 431/3 436)



Conviction rate in robbery with aggravation circumstances



83%

(1 699/2 047)

Top provinces with the highest numbers of murders sentenced to imprisonment



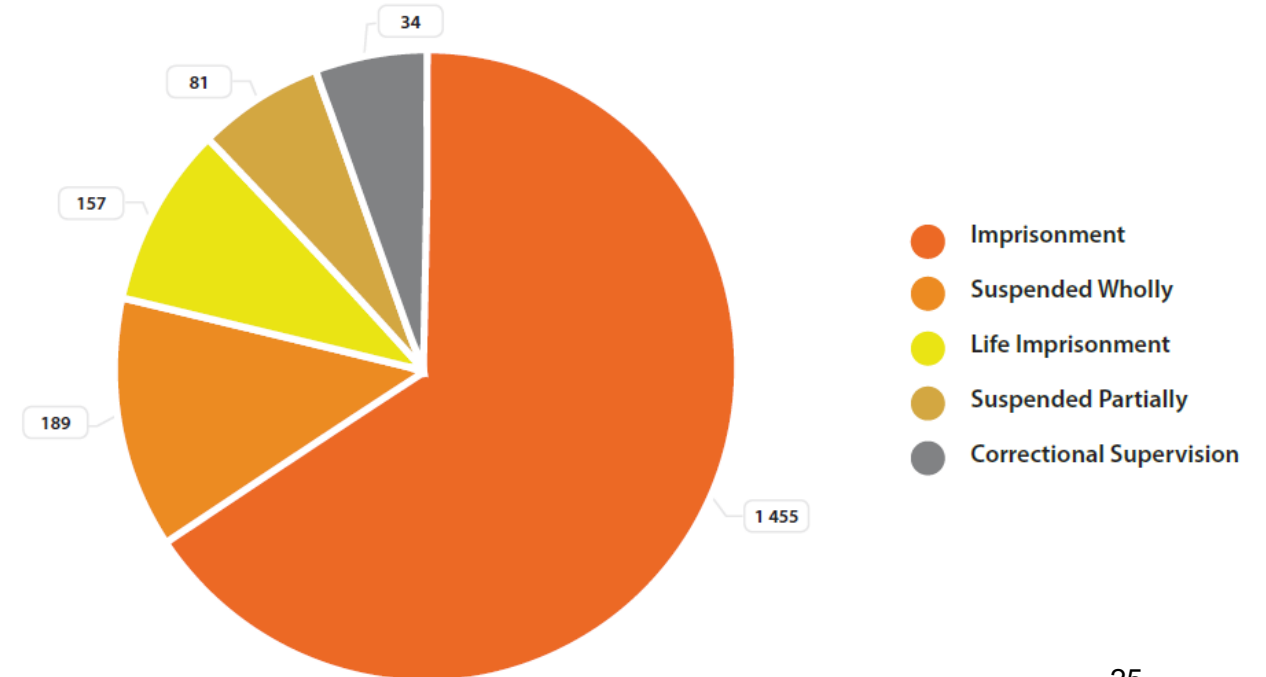
EASTERN CAPE



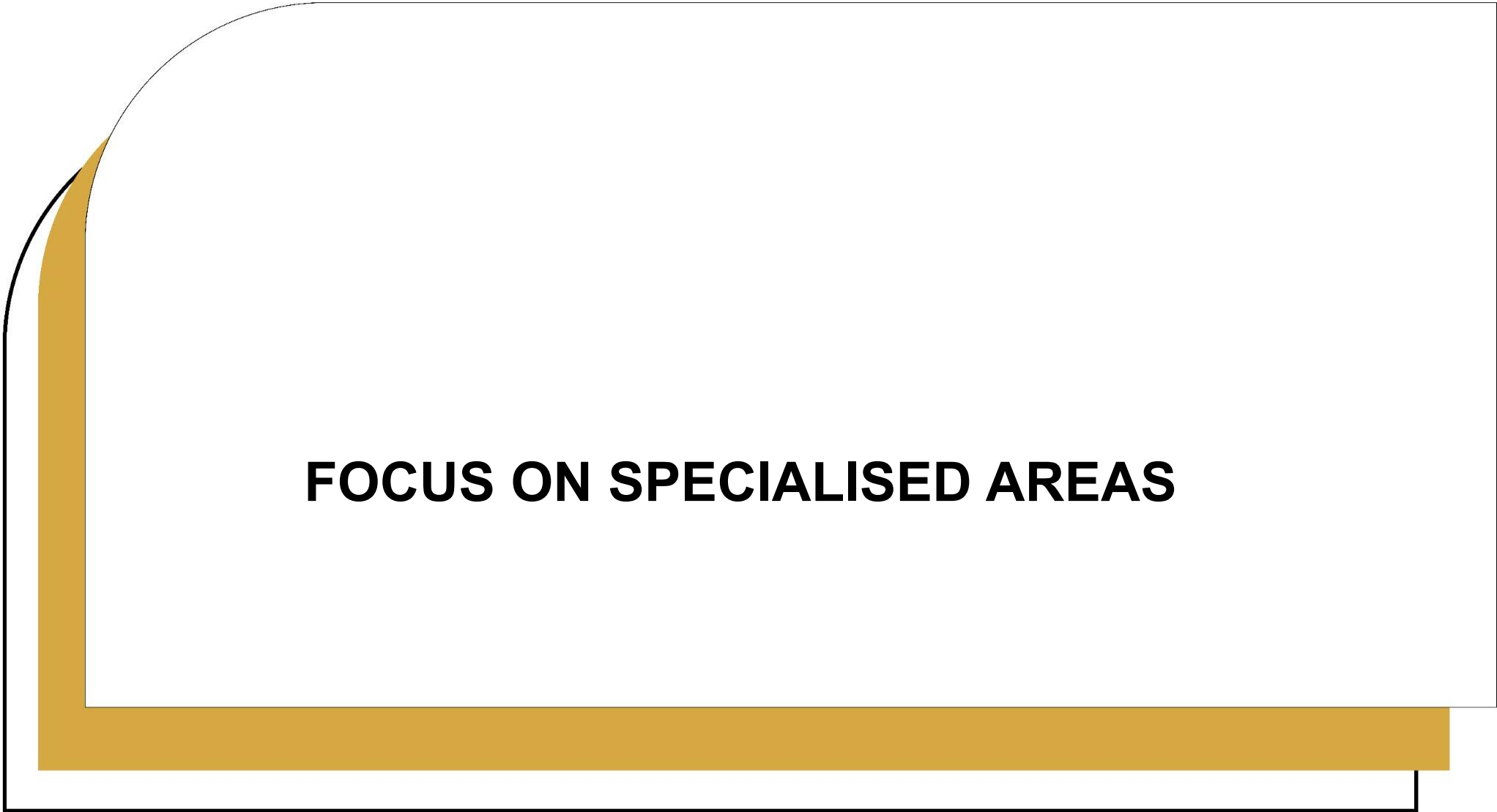
KWAZULU-NATAL



WESTERN CAPE



Top 5 murders by sentences, where most of the sentences are imprisonment.



FOCUS ON SPECIALISED AREAS

Strengthened collaboration between NPA and SAPS through the Joint Accountability sessions.



Two convictions were recorded in the 2025/26 period with 15 years direct imprisonment in one matter.



Four TRC criminal matters were enrolled.



Six inquests/ re-opened inquests were finalised

Notably:

Seven (7) matters on the criminal court roll:

*S v Dandala,
S v Mfalapitsa plus one,
S v Botha and other two,
S v Coetzee plus one,
S v Engelbrecht plus another,
S v Schoon and others).*

Inquest on Court Roll:

*Cradock Four,
Mr Griffiths Mxenge,
Mr Mathews Mabelane,
Mr Stephen Bantu Biko, (interdicted)
Northcrest Five,
PEBCO three,
Mr Charles Ndaba,
Mr Mbuso Shabalala (and three pending re-opening of inquests.)*

- The Missing Persons Task Team (MPTT) successfully concluded the Gallows Exhumation Project with the tracing and exhumation of the remains of seven (7) political prisoners who were hanged on the gallows during the apartheid era.
- Gallows Exhumation Project recovered 87 remains of hanged politicians since its launch in 2016.
- Significant milestones over the 2025/2026 period:
 - ✓ MPTT conducted grave mapping at 14 sites in Luanda, with possible 89 grave sites for excavation in 2026.
 - ✓ From Lesotho grave mapping, 10 sites were identified for exhumation in 2026 (1982 and 1985 Maseru Raids).
 - ✓ 17 bone samples and 31 family reference samples were submitted to a DNA lab specialising in highly degraded samples
 - ✓ MPTT assisted in the reburials of eight of the first group of exiles exhumed in and repatriated from Zambia and Zimbabwe in 2024.
 - ✓ Significantly, the remains of political detainee Thabo Mosala were handed over to the family in Matatiele.
 - ✓ Grave assessment reports for two political prisoners (*serving sentences in Robben Island*) from Namibia was prepared,

Primary mandate of PCLU is to deal with serious and complex cases in the sphere of terrorism, terror financing, contraventions of the Protection of Constitutional Democracy Against Terrorist and Related Activities Act, 33 of 2004, high treason, sedition, crimes contemplated under the implementation of the Rome Statute of the International Criminal Court Act, 27 of 2002, and other serious national and international crimes related to mercenaries, the proliferation of weapons of mass destruction, arms control and nuclear materials.

Notable milestone:

- Enhance its specialised prosecutorial capacity with 53 prosecutors nationally
- Instrumental in the crafting of the Terrorism Financing National Risk Assessment, National Counter Terrorism Strategy and National Counter Financing Terrorism Strategy and its implementation plans.
- Two TF cases (with a conviction and diversion), while a further three TF cases are on the court roll.
- PCLU was equally instrumental in the FATF process, in relation to Immediate Outcomes 9-11.

INVESTIGATING DIRECTORATE AGAINST CORRUPTION (IDAC)



Key convictions finalised: S v Angelo Agrizzi; S v Yakub Suleman Bhikhu & Homix (Pty) Ltd, S v Raphael Bricker & Green Blossom Pty Ltd and S v Tshepo Khoza.



TOTAL MATTERS ENROLLED

55

43
CRIMINAL
MATTERS

12
TAX
MATTERS



TOTAL PERSONS AND ENTITIES BEFORE COURT

390



PROSECUTED FOR CRIMINAL OFFENCES

273
INDIVIDUALS

81
ENTITIES



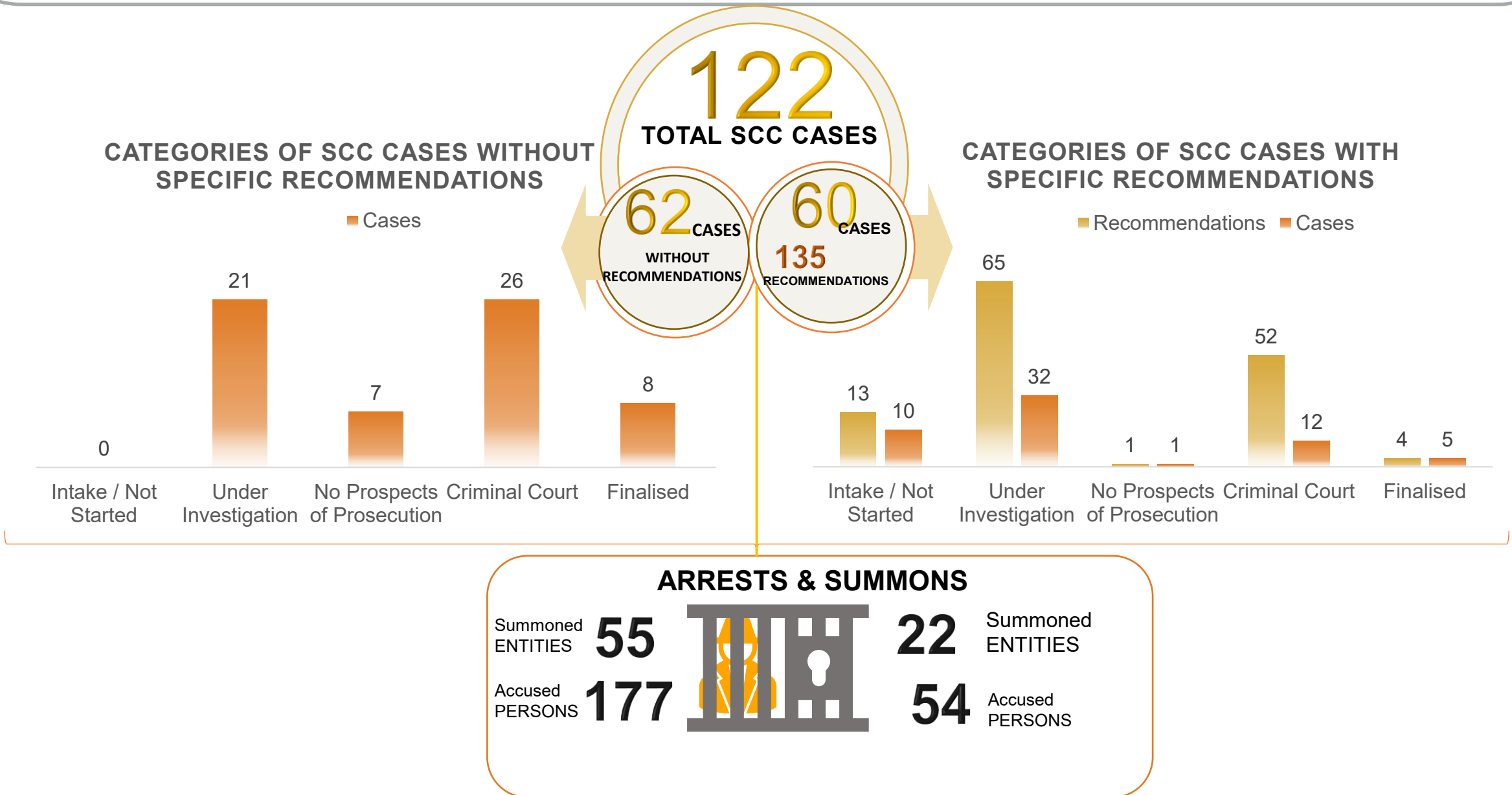
PROSECUTED FOR TAX OFFENCES

20
INDIVIDUALS

17
ENTITIES

IDAC also progressed 115 State Capture Commission-related matters, including matters under investigation, enrolled matters and finalised cases.

Of the enrolled IDAC Cases 38 are SCC related cases.



Reset of the Investigating Directorate Against Corruption — status as at 01 October 2026

MANDATE	TIMELINE	GOVERNANCE	SCOPE
Rebrand and reposition IDAC to strengthen its institutional identity and delivery on its mandate	4 to 6 month programme, kicked off 27 July 2026 and now in month three	Executive Steering Committee meets bi-monthly to hold delivery to the project schedule	14 workstreams running in parallel, from leadership and cases to ICT and facilities

Key project risk closed: IDAC now has an appointed head, unlocking every dependent workstream

Where the reset delivered its two decisive breakthroughs

IDAC LEADERSHIP

100%

- Acting Head of IDAC appointed on 3 September 2026
- Closes the project's single biggest risk
- Unlocks vacancy, branding and operations decisions

CASE ASSESSMENT

100 / 45%

- Case register obtained: 40 cases on the court roll and 40 ongoing investigations
- Panel of 4 internal experts plus an s38 senior appointed
- TOR approved by the NDPP
- Sittings scheduled through October 2026

A four-step chain completed in under ten weeks



VETTING RUNNING IN PARALLEL

- Pre-investigations completed by NPA Security Management Services — 100%
- DG of the SSA asked on 19 August to prioritise vetting of IDAC staff
- Pre-appointment vetting is a legislative requirement; actual vetting ongoing

Three enabling workstreams, each with measurable movement

COMMUNICATIONS

100% internal / 60% brand

- ExCo, ManCo and Corporate Services heads briefed
- 3 staff communications and 2 **NDPP Briefs** issued since kick-off
- Branding returned by the Minister for further consultation with the new ID
- Relaunch press briefing planned for mid-November

HRM AND DEVELOPMENT

100% / 70%

- CV vs job description review done — 11 non-compliant
- Work plan review complete — 8 non-compliant
- 64 vacancies prioritised; command post analysis under way
- Ethics programme launched; BACSA funding the 29–30 October leadership intervention
- Wellness plan approved on 21 September

SYSTEMS AND ICT

100% / 35%

- IDAC and ISM workstream met on 08 September
- Laptops delivered; specialist licences being procured
- Operations Management System business case and SITA deviation still outstanding

Four foundations being rebuilt:

PROCESSES

100%

- SOP development plan signed off by the NDPP
- Case intake and allocation mapped in September
- Investigation process mapping from 30 September; all maps due end November

GOVERNANCE

80–100%

- Terms of reference for all standing meetings in development
- Minute taking and record keeping standardised
- Digital Evidence Unit Board met on 10 September 2026

KNOWLEDGE AND RECORDS

40–100%

- SharePoint portal created for IDAC
- Collaboration with NPA HQ knowledge management at 40%
- Reviewed IDAC file plan submitted for approval — 70%

FUNDING AND FACILITIES

45–100%

- BACSA co-funding secured, NPA funding the bulk of the project
- Five-year lease in place to 31 July 2030
- Tenant installation phase 1 complete, phase 2 in progress
- Phase 3 – approved for execution

ASSET FORFEITURE UNIT (AFU)

ASSET FORFEITURE UNIT

OUTPUT INDICATOR	ACTUAL PERFORMANCE 2025/26
 Number of completed confiscation forfeiture cases	732
 Value of completed forfeiture	R467m
 Number of Freezing Orders	481
 Value of freezing orders	R858m
 Value of recoveries	R532m
 Success rate of litigated cases	99%

The Asset Forfeiture Unit completed **732 confiscation and forfeiture cases** valued at **R467m**, obtained **481 freezing orders** worth **R858m**, and realised R532m in recoveries, maintaining a **99% success rate in litigated cases**.

AFU continues to make strides in key crimes

Drug Related Matters	Violent Crimes	Stock Theft	Damage to Infrastructure	Illegal Mining
102 R24m Value of Freezing Orders	48 R13m	38 R5,6m	15 R3,4m	25 R61m
R21,6m Confiscations and Forfeitures	44 R10m	34 R4,7m	18 R5,8m	43 R31m
R7,4m Value of Recoveries	R2,4m	R1,5m	R960k	R4,1m

Drivers: Low Value - High Impact:

- ✓ Drug dealing, armed robbery, kidnapping, murder, extortion, instrumentalities in the commission of stock theft, damage to infrastructure and Illegal Mining.

AFU corruption-related outcomes since 1 April 2020

302

freezing orders

R10,189bn

value frozen

R3,77bn

confiscated / forfeited

R5,826bn

recovered

R4,477bn

paid to CARA

R1,348bn

paid back to victims

Asset recovery removes criminal incentive, restores public resources and translates enforcement into tangible public value.

R13,3bn

freezing orders

R5,08bn

restraint orders

R8,22bn

preservation orders

R5,8bn

confiscations / forfeitures

R8,3bn

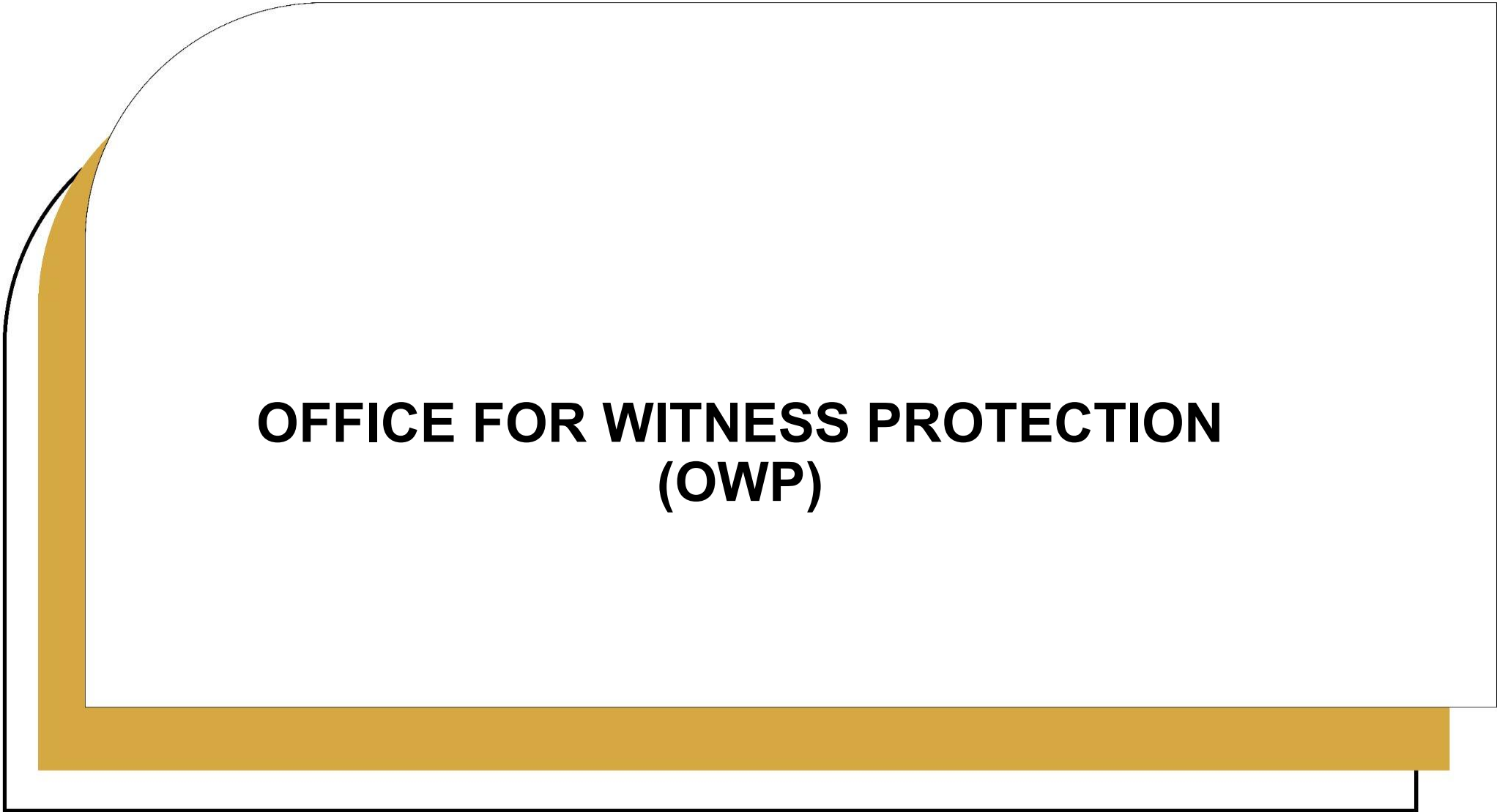
recoveries

R3,7bn

paid to victims

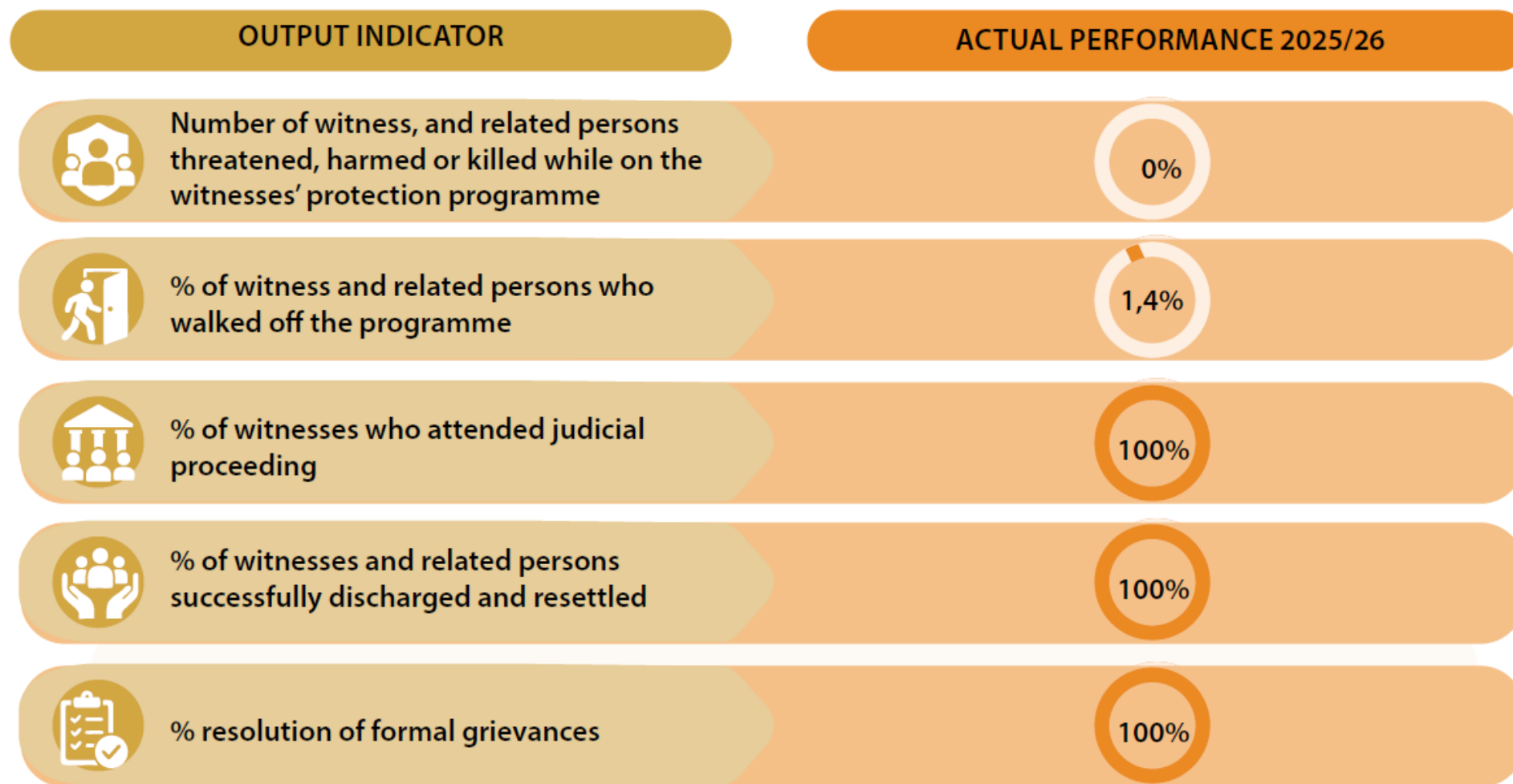
The figures show the centrality of asset recovery to the State Capture accountability response.

R4,6bn paid to CARA



OFFICE FOR WITNESS PROTECTION (OWP)

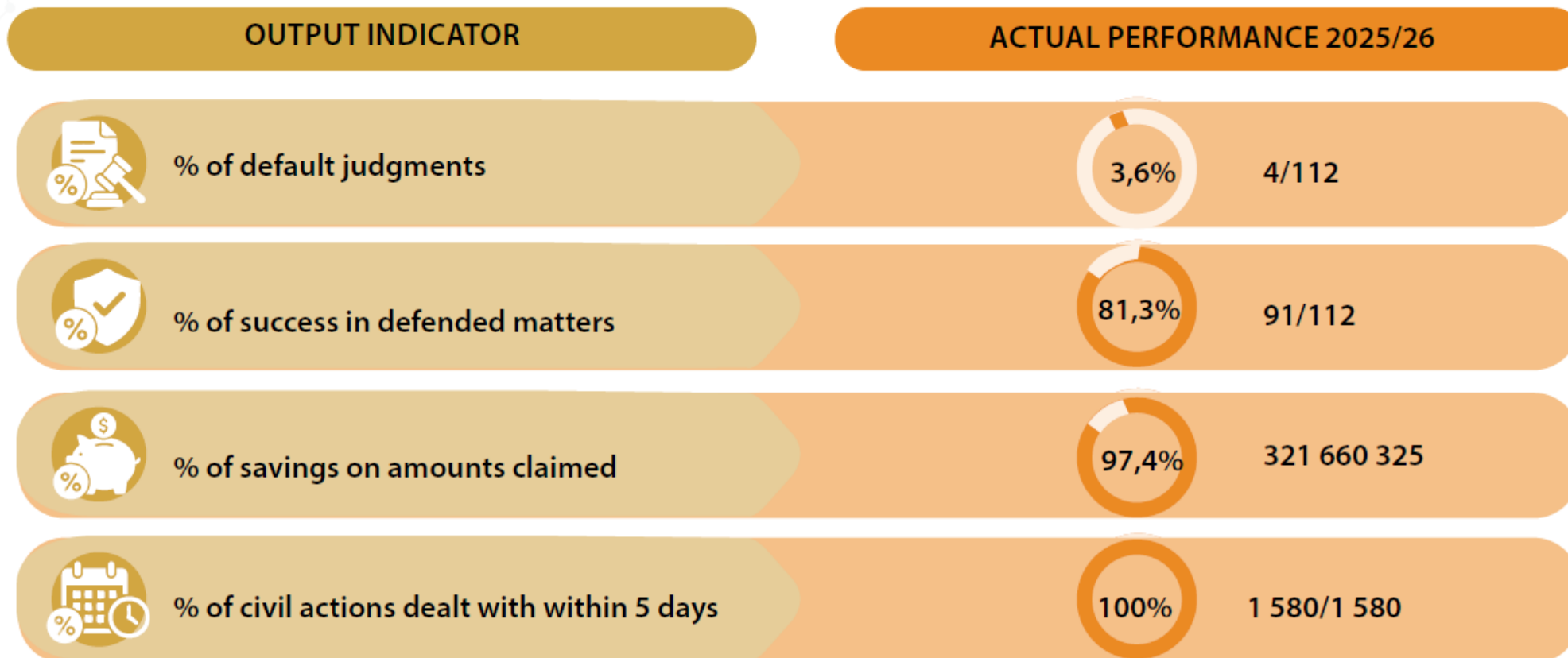
WITNESS PROTECTION



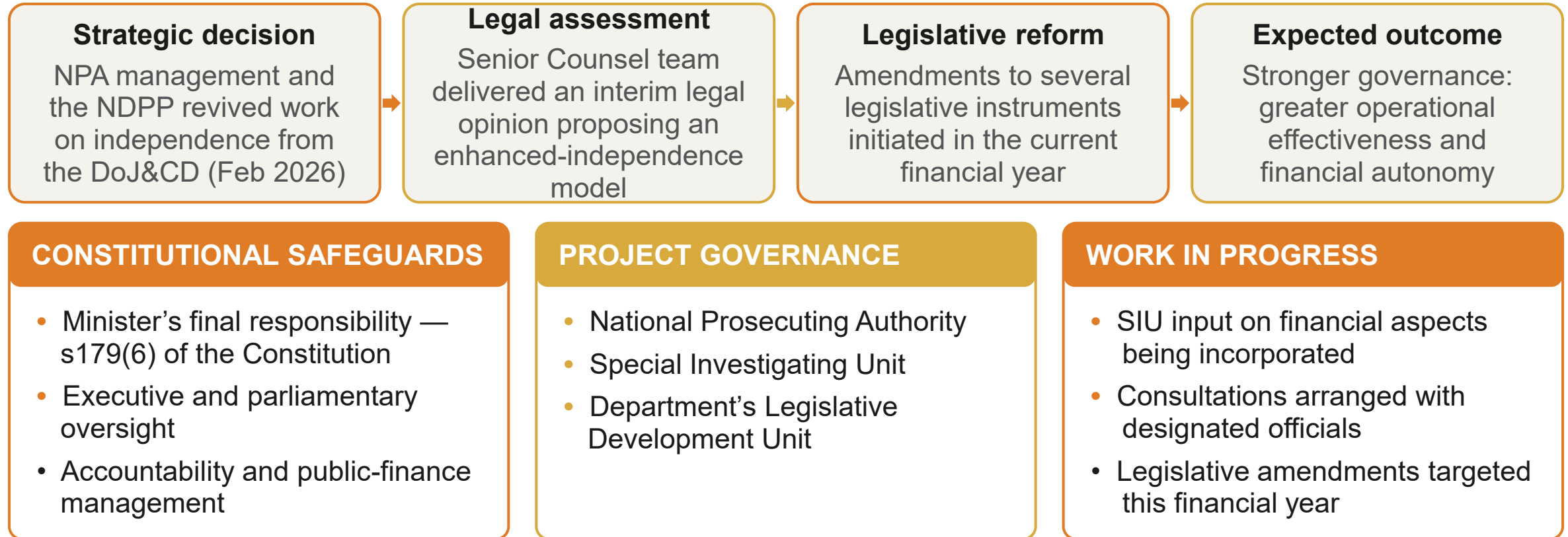
The Witness Protection Programme maintained a **100% safety record**, with no witness or related person harmed, threatened or killed while under protection — a record sustained over consecutive financial years.

LEGAL AFFAIRS DIVISION

- Implementation of Regional Capacity initiative has strengthened operational efficiency and improved responsiveness to the needs of prosecutors and State Attorneys.
- LAD achieved a success rate of 81,3% in defending claims related to malicious prosecution and unlawful detention.

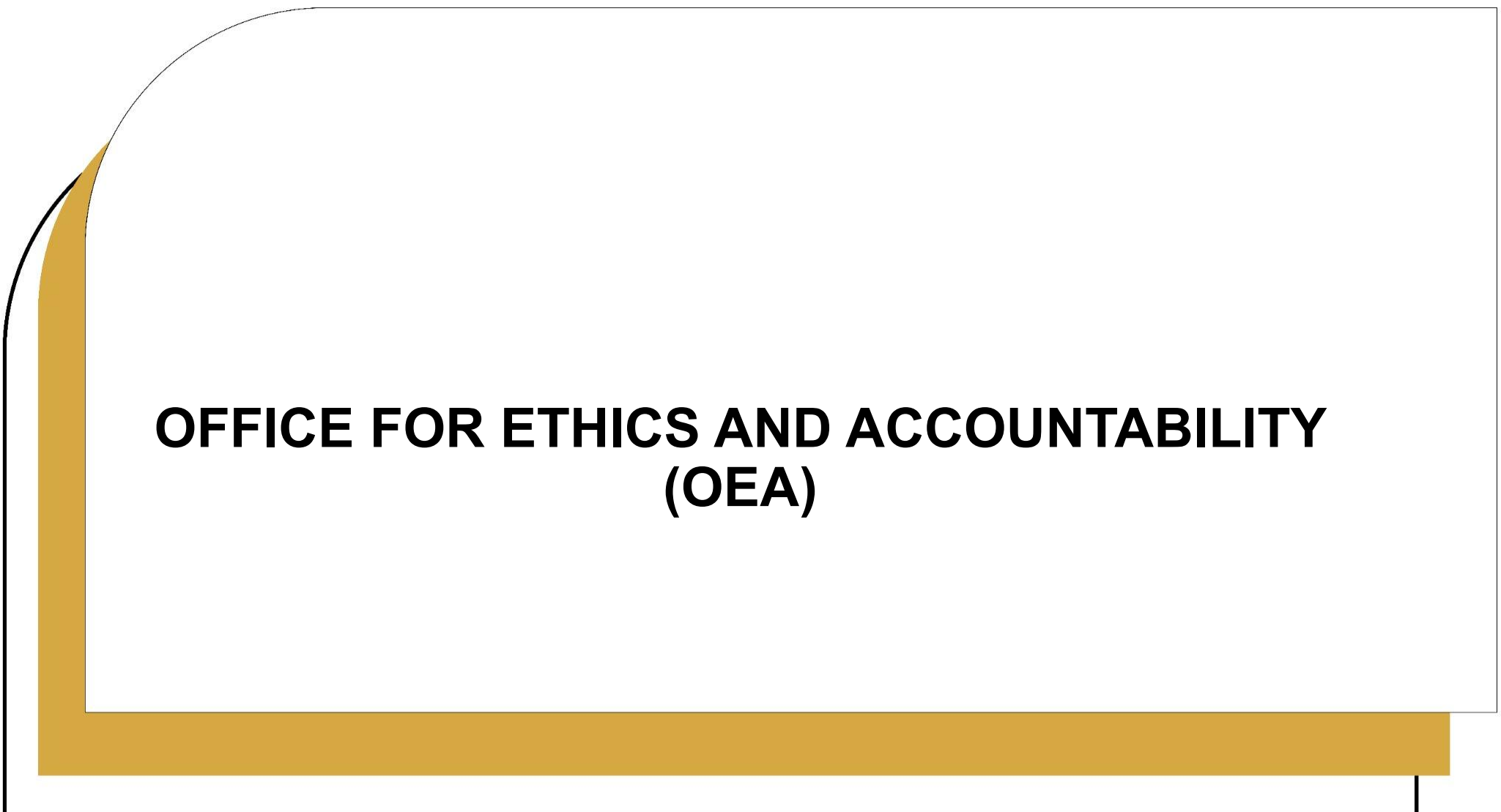


Strengthening the NPA's financial and operational independence from the DoJ&CD



PURPOSE OF THE REVIEW: To assess whether the current financial governance model enables the NPA to fulfil its constitutional mandate — and what reforms are needed to enhance autonomy while preserving oversight.

Draft NPA Amendment Bill to be ready by the end of November 2026 for presentation to the Minister.



OFFICE FOR ETHICS AND ACCOUNTABILITY (OEA)

408

Cases received

259

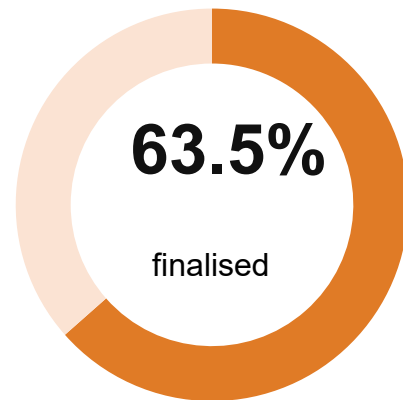
Cases finalised

63.5%

Overall finalisation rate

149

Cases outstanding



Key observations

Representation is the largest category and all 167 matters were finalised.

Unethical conduct has the largest outstanding caseload, with 100 matters not yet finalised.

Service delivery recorded 65 received and 27 finalised matters.

NPA continues to prioritise Ethics, Accountability and Integrity

Unethical conduct

11 Labour Relations referrals
42 unsubstantiated

Conflict of Interest

1 Lifestyle-related outcome
2 unsubstantiated

Fraud and Corruption

3 unsubstantiated
1 no further information from complainant

Grievance

1 Labour Relations referral recorded for
each category

Representation

167 referred to NPS

Service Delivery

19 unsubstantiated
5 dealt with by DPP office
2 finalised as representation
1 referred to Labour Relations

Building trusted partnerships across borders to strengthen prosecution, anti-corruption cooperation and asset recovery.

UNODC

Global cooperation against drugs, crime and corruption

UNCAC

International framework for preventing and combating corruption

AUABC

Continental cooperation on anti-corruption priorities

IAP

Global prosecutorial cooperation and professional standards

APA

African prosecutorial collaboration and knowledge-sharing

IAACA

Cooperation among anti-corruption authorities worldwide

AACA

Regional anti-corruption partnerships and peer learning

International cooperation enables faster information exchange, stronger cross-border cases and more effective recovery of criminal assets.

FINANCIAL MANAGEMENT

R6,03bn

ADJUSTED BUDGET

R6,03bn

ACTUAL EXPENDITURE BEFORE VIREMENT

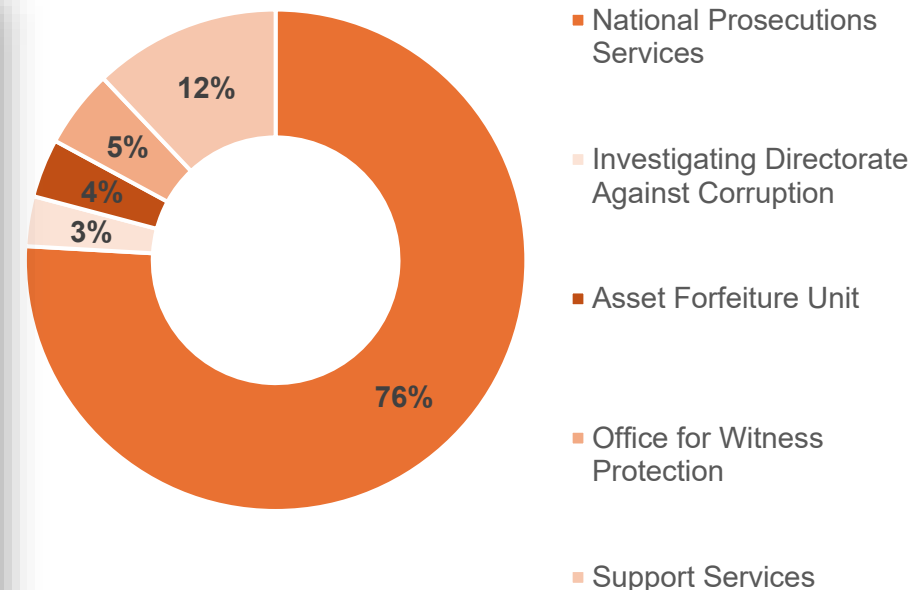
R74m

COMPENSATION UNDERSPEND

R22,8m

IN-KIND DONATIONS

Sub-programme name	2025/26			2024/25		
	Final appropriation	Actual Expenditure	(Over)/under expenditure	Final appropriation	Actual Expenditure	(Over)/under expenditure
	(After virement)			(After Virement)		
	R'000	R'000	R'000	R'000	R'000	R'000
National Prosecutions Service	4 577 137	4 577 137	0	4 283 990	4 283 990	0
Investigating Directorate Against Corruption	194 072	194 072	0	153 081	148 355	4 726
Asset Forfeiture Unit	228 123	228 123	0	214 945	214 945	0
Office for Witness Protection	303 133	303 133	0	207 463	207 463	0
Support Services	728 199	728 063	136	727 857	727 857	0
Total	6 030 664	6 030 528	136	5 587 336	5 582 610	4 726



- The NPA's adjusted budget allocation for the year was R6,032 billion before virement and R6,030 billion after virement.
- Compensation of Employees underspent by R74 million before virement due to the lower-than-anticipated financial impact of appointments
- Goods and Services overspent by R107 million before virement due to:
 - Prior-year accrual payments processed during the year
 - Increased legal costs (State Attorney costs)
 - Higher computer services contractual commitments
- Machinery and Equipment underspent by R58 million before virement because the procurement process for 2,000 laptops was not finalised.
- The final virement was implemented in consultation with the Department of Justice and Constitutional Development (DoJ&CD).
- Total expenditure increased by 8%, from R5,583 billion in 2024/25 to R6,030 billion in the year under review.

Regulatory Audit

- Unqualified audit opinion i.r.o the 2025/26 financial year. No material matters raised for NPA.

Audit focus areas for the current cycle include:

Asset Forfeiture Unit (AFU) liabilities

Asset verification, and

Supply Chain Management (SCM).

Audit of Predetermined Objectives (AOPO)

- Performance audit for the NPA improved from 4 qualification areas to 3; areas of audit pressure remain:
 - *Completeness of reported information,*
 - *Reconciliations of court returns to stats are still not 100% effective, and*
 - *Validity and Accuracy*
- A focused audit intervention plan is being implemented, with enhanced performance verification.

Key targets prioritised in the annual performance plans for portfolio

- Percentage of briefs allocated to female legal Practitioners
- Number of new Thuthuzela care centres established
- Conviction rate in sexual offences
- Prosecutions instituted involving money laundering charges
- Conviction in Serious organised Crime

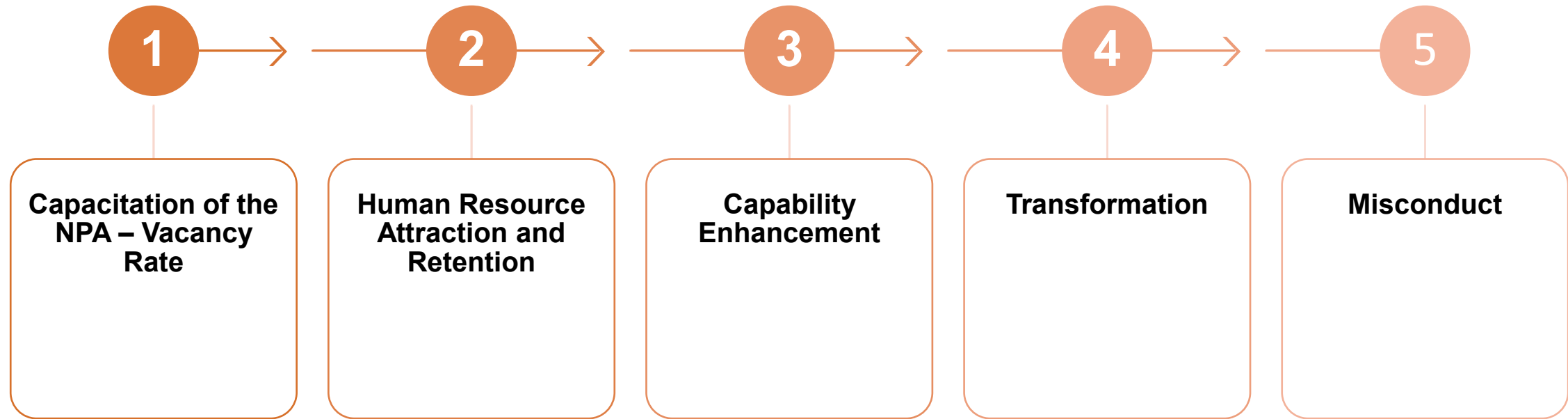
- **Compensation of Employees (CoE):**

- The NPA has sufficient funding in 2026/27 to appoint additional capacity, but the low financial impact of appointments have impact on the spending

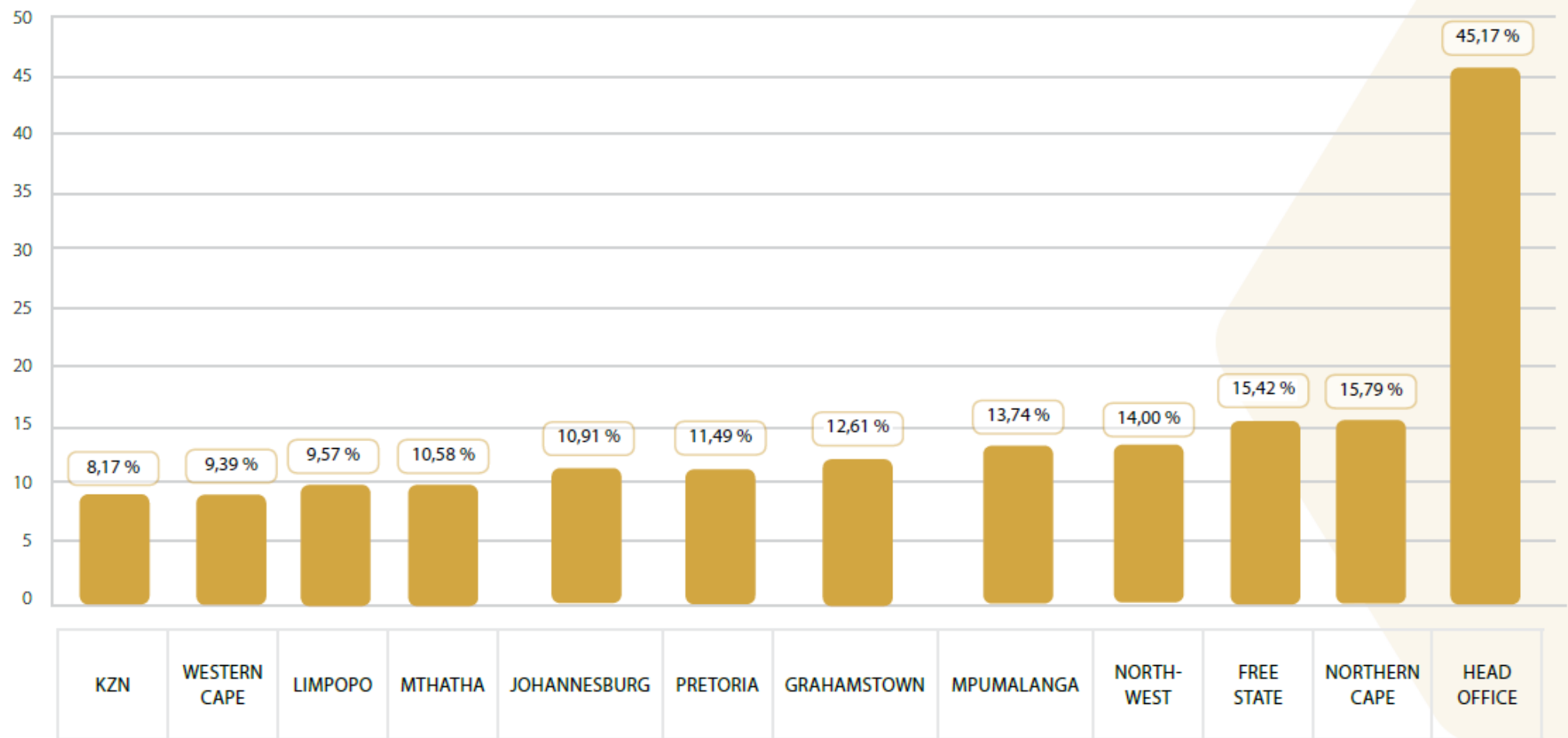
- **Operational Budget:**

- Insufficient funding for critical IT infrastructure and software licenses.
- Budget constraints in the Office for Witness Protection (OWP), compounded by the absence of recent CARA funding.
- Limited resources available for whistle-blower protection.
- Significant future funding will be required to achieve operational and financial independence from the DoJ&CD.
- Additional investment is needed to implement the Organised Crime Strategy, including specialised units, skills, and investigative capabilities.
- Funding is required to strengthen prosecutor safety, including specialised protection measures and rapid-response security capabilities.
- The Asset Forfeiture Unit (AFU) requires additional funding, to enhance international asset tracing and recovery efforts.

HUMAN RESOURCE MANAGEMENT



CAPACITATION OF THE NPA – ATTRACTION AND RETENTION



- Vacancy rates across provincial units remain contained between **8,17% (KZN)** and **15,79% (Northern Cape)**, with recruitment prioritised in the highest-caseload jurisdictions;
- **Head Office at 45,17%** remains the principal area requiring focused intervention.
- NPA advertised 683 positions, 285 filled, 129 former aspirants incorporated into District Court Prosecutor positions

Capability Enhancement

Total number of bursaries – 36 across qualifications

1884 officials attended various training interventions (Money-Laundering, Search and Seizure, AFU - Section 18, Gender based Violence and POCA).

Transformation

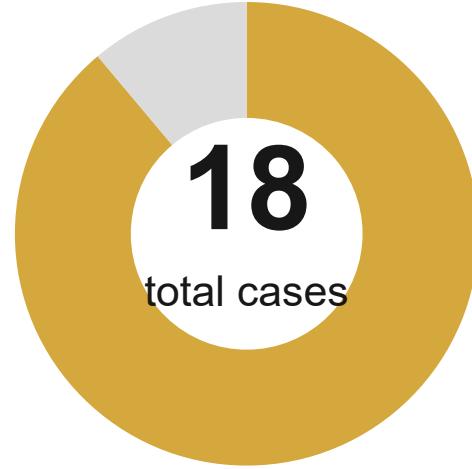
Employment rate for Women in Senior Management positions improved from 45% in 2023/2024 to 46% in the current period

Implementation of the Diversity Programme

Employee Health and Wellness:

- 35 Stress and Trauma Management Group
- Covering 995 employees

Corruption-related cases (5-year trend)

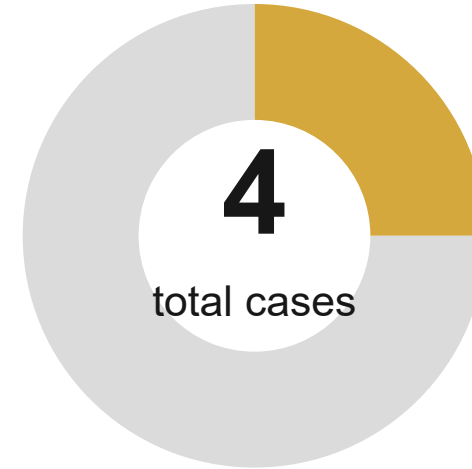


16 finalised 2 pending

16/18 (89%)

Prosecutors involved

Corruption-related cases (2025/26)



1 finalised 3 pending

1/4 (25%)

Prosecutors involved

GOVERNANCE AND RISK

EXCO

Chaired NDPP

DNDPPs

SDPPs

DDG

Spokesperson

MANCO

Chaired NDPP

Participants:

EXCO

DPPs

SDPPs

Chief Directors

NOMM

Chaired DNDPP: NPS

Participants:

DPPs

SDPPs

Chief Directors

Performance
Technical Team

SOC EXCO

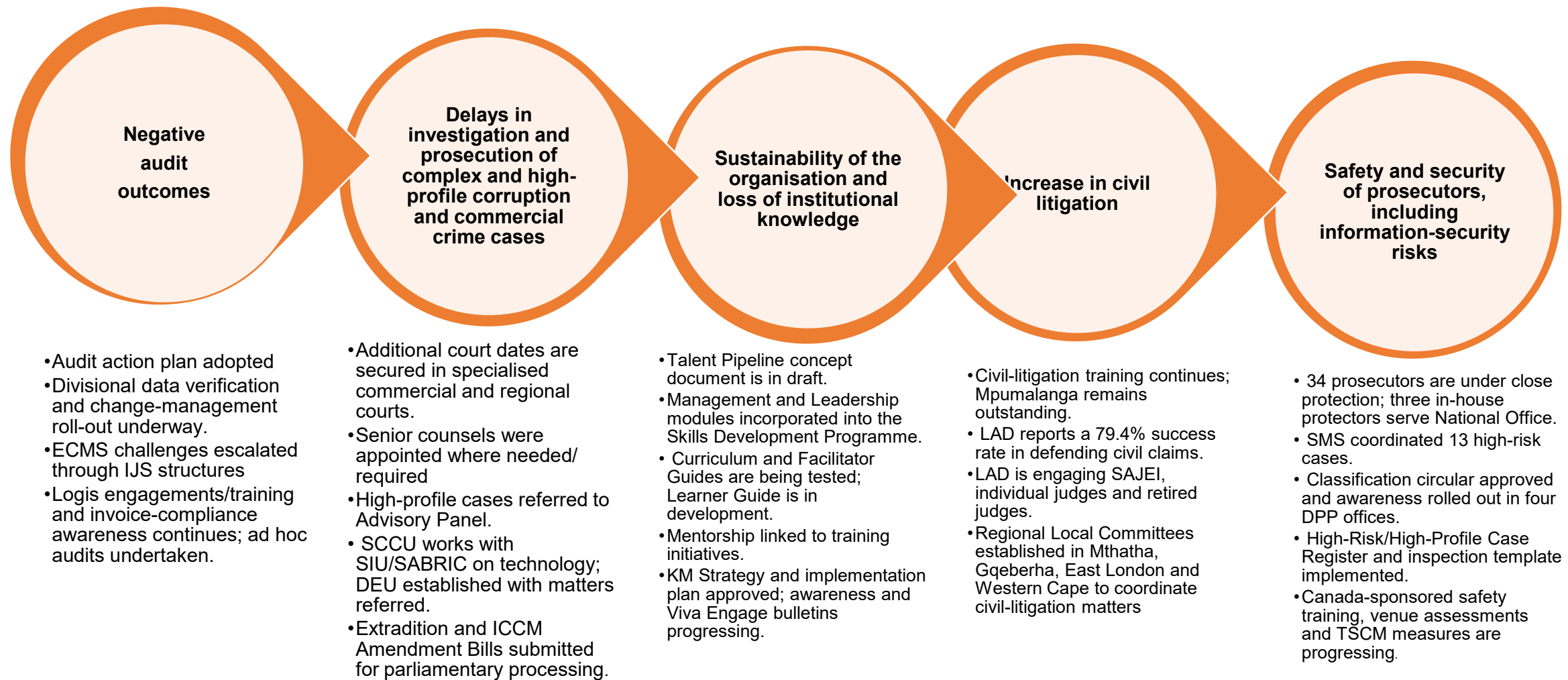
Chaired DDG:
Corporate Services

Participants:

Chief Directors

BUDGET AND PERFORMANCE

Chaired DDG:
Corporate Services



CLOSING REMARKS – PATH AHEAD



NPA remains committed to working with the Commission Recommendations Task Team (CRTT) to support speedy investigations and enable prosecutorial decisions.



In strengthening our ethical and integrity capabilities, we are capacitating the Office for Ethics and Accountability to reduce investigation turnaround times and institutionalise lifestyle audits.



Strengthening NPA as an independent institution with its own financial and governance model remains a key strategic focus.



We continue to monitor the implementation of NPA's Strategy Against Gender Based Violence in response to the classification of GBV as a national disaster.



As highlighted, the next 6 months remain vital as we roll-out the IDAC Reset Agenda, in particular to support Adv. Vanara as he leads and restore the credibility of IDAC including accelerating its investigative and prosecutorial capacity.



Leveraging on Asset Recovery Strategy and placing AFU at the centre of prosecutorial efforts is a key priority, that ensure that criminal networks do not benefit from ill-gotten gains.

CLOSING REMARKS



In the 2026/2027 APP, marginal adjustments were effected on targets, thus demanding enhanced efforts and bold innovation to maintain the performance trend.



We have enhanced our governance mechanism with the establishment of Organisational Performance Review Committee.



Efforts to drive an organisational culture shift to align people, processes and systems continues.



Monitoring the implementation of Quick Wins Action Plans (QWAPs).



We remain committed to addressing our performance reporting and consolidation weaknesses at regional and national level through an effective Audit Action Plan and quarterly verifications.



Contributing to legal reform initiatives and strengthening international cooperation.



A fit-for-purpose NPA, and an NPA of the future should consider the impact of artificial intelligence on prosecution and economic crimes broadly.



In conclusion, my heartfelt gratitude to the entire NPA staff and in particular our Prosecutors, who despite challenging circumstances, continue to champion the fight for justice, as true *Lawyers for the People*.



Thank you



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